OUR VISION
We envision a Delaware where generosity expands opportunity for all.

OUR MISSION
Our mission is to improve Delaware through community-based philanthropy.

OUR VALUES
All of our work is underpinned and informed by these values:

- PASSION: a drive to improve the lives of all people in Delaware
- JOY: a sense of delight for life and philanthropy
- SERVICE: a commitment to helping others
- CREATIVITY: an eagerness to find new ways to make a difference
- EXCELLENCE: a pledge to perform our work at the highest level possible
- INCLUSION: a belief that our communities are strongest when all people have equal opportunity to participate, contribute and thrive
Dear Friends,

This has been a year of incredible joy for us at the Delaware Community Foundation because – after years of helping the community manage the challenges of the pandemic – we have been able to dive back into our true passion: partnering with donors to build opportunity and advance equity in Delaware.

Partnering with Donors
In fiscal year 2023, we awarded $34.9 million in grants and scholarships. These charitable investments are addressing a range of issues in the First State – empowering young people, protecting our environment, building up our thriving arts and culture scene, and fostering diverse neighborhoods that are healthy, safe and welcoming.

It’s been particularly exciting to see an increasing number of people establish planned gifts this year, recognizing that they can make a meaningful charitable gift through their estates without affecting their financial positions during their lifetimes. Learn more about legacy giving opportunities on p. 11.

Building Opportunity
We’ve also continued our work to build opportunity in Delaware, because we believe all communities are stronger when all people have the opportunity to thrive. For the fifth year of our Building Opportunity in Delaware initiative, we led conversations throughout the state about how we can work and talk productively with people who are very different from us to achieve better outcomes for our communities – a central tenet for our democracy. Now, we’re continuing that conversation, inspired by ideas from Erin Gruwell, author of Dear Freedom Writer. Learn more on p. 3.

Advancing Equity
Finally, it’s been a year of growth at the DCF in our work to advance equity, particularly racial equity. In addition to continuing our equity-focused grantmaking and programmatic work, we have committed to these equity-focused goals:

- Focus more investment in organizations led by and serving communities of color.
- Engage our community of givers in addressing racial equity challenges and opportunities.
- Establish an endowed fund to support efforts that advance racial equity.
- Foster an organization and culture that reflects the diversity and inclusivity of the communities we serve.

Learn more about our equity work on p. 4 and at delcf.org/advancing-equity.

At the DCF, our greatest passion is Delaware, and we find our greatest joy in striving to make this wonderful community even stronger. Thank you for the opportunity to do this work.

Yours,

Stuart Comstock-Gay
President & CEO

Drew Fennell
Chair, Board of Directors
The DCF is a resource, a connector and a facilitator, nimble and ready to respond to community needs as they evolve. Over the past several years, as our communities grappled with an ongoing global health crisis, social injustice and deep division, we have strengthened our partnerships to build opportunity and advance equity throughout the state.

BUILDING OPPORTUNITY

Author Erin Gruwell

Each year, the DCF brings big ideas to Delaware and sparks important conversations through our Building Opportunity in Delaware initiative, a series of activities featuring a Keynote presentation, Book Circles and community conversations.

Our 2023 Building Opportunity initiative is centered on the inspiring work of Erin Gruwell, a teacher, author and activist who has been fighting for social justice for over two decades. Gruwell’s work is a source of inspiration for generations of young people to grow through education and, now, her work and book, Dear Freedom Writer, will move hundreds of Delawareans - including our next generation of leaders - to explore hope, possibility and how “to stand up, speak up, and speak out.”

To learn more about Building Opportunity in Delaware, visit delcf.org/building-opportunity.
POSSIBLE IS UNLIMITED. OPPORTUNITY IS NOT.

The DCF is committed to building equity for all people in Delaware. We are particularly focused on the challenges of racial equity at this moment in our history. We invite you to be part of this journey.

To advance equity in Delaware, we are pursuing a number of strategies, informed by the work of our Community Equity Fellows and various other community engagement endeavors.

Grantmaking
To increase equity in our grantmaking, the DCF has launched new equity-focused programs, revised our applications and review processes, diversified and provided training for our grants committee, built up support for applicants, engaged our donor community around equity issues and more.

Catalyzing Dialogue
We advance important conversation about diversity, equity and inclusion and spark new ideas, provide trustworthy information and host safe spaces for those conversations to occur. Through our annual Building Opportunity in Delaware initiative, the DCF Journalism Internship and other projects, we elevate diverse voices, foster constructive conversations about tough issues, and help Delawareans understand one another better.

Strengthening Communities
The DCF is partnering with numerous BIPOC-led and -serving organizations to strengthen communities by providing resources, information and technical support. This includes providing funding through BIPOC-focused grant programs, work with Delaware’s Latino communities and partnerships with BIPOC-led and -serving nonprofits.

Improving Our Organization
We’ve worked hard to diversify our staff and board, and we spent much of 2021 and 2022 analyzing all of our internal policies and practices through a Diversity, Equity and Inclusion (DEI) lens. This year, we’ve been making real changes to how we approach human resources, grantmaking, communications, fundraising and more, as well as conducting extensive, ongoing training for all DCF staff and volunteers.

For more information about the DCF’s work to advance equity, visit delcf.org/advancing-equity.
This year, Kent County Youth Philanthropy Board members visited **Courageous Hearts** and awarded the organization a $2,000 grant to support equine therapy. Through the DCF’s YPBs, high school students in all three counties study issues in their communities, identify focus areas for grants, solicit grant proposals and conduct site visits.

**Grants & Scholarships**

In fiscal year 2023, the DCF invested $34.9 million in the community, including $672,993 from our Community Impact Grants Program and $483,450 in scholarships. The DCF awards Community Impact Grants for programmatic and capital projects that improve quality of life in the First State and expand opportunity and advance equity for all.

*To read about all of our grant programs and FY2023 grantees, visit delcf.org/grants.*  
*To read about our scholarship opportunities and FY2023 scholarship winners, visit delcf.org/scholarships.*
DCF SCHOLARSHIPS BUILD OPPORTUNITY FOR STUDENTS

Generous donors have created dozens of scholarship funds at the DCF, and those scholarships are building opportunity for hundreds of young Delawareans every year.

Kent County resident Nora Charles wants to be a trendsetter and a role model. DCF scholarships are helping her pursue her goals of becoming a software engineer and encouraging other young women to enter STEM fields.

While she was a student at Smyrna High School, Charles served as historian for the National Honor Society, volunteered with the track and field team, and participated in the Student Government Association and the Black Student Union.

All of her accomplishments in high school led her to the University of Delaware, where she is an honors student studying engineering.

“With the scholarships from the DCF, I am able to attend a higher education institution with one less obstacle in the way of my journey,” Charles said. “These scholarships also motivate me to continue to strive to achieve my dreams and aspirations. I now have individuals and organizations who invested in my future and want to see me reach my goals, so working hard from here on out is inevitable.”

DCF CAPITAL GRANTS SUPPORT LASTING & POSITIVE COMMUNITY IMPACT

Each year, the DCF awards grants to help Delaware nonprofits address capital needs. This year, 22 organizations throughout the state received a total of $264,823.

Among this year’s capital grants was a $5,000 award to the Veterans Watchmaker Initiative (VWI) to help make the nonprofit wheelchair accessible. VWI is renovating part of its housing, the Biddle House, by adding a ramp and a wheelchair-accessible bathroom. The renovations will allow the school to accept and house students who use wheelchairs daily, said Sam Cannan, VWI’s founder.

The organization opened its doors 13 years ago as a way for veterans to learn a new skill set. The school offers two certification courses: a six-week quartz watch technician course and a 16-month watchmaker certification course.

VWI student Ben Herring adjusts a hairspring as a part of his watchmaking training.

To read more about the DCF’s Capital Grants, visit delcf.org/capital-grants.
Partnerships

The DCF is a connector, which means we work with partners to help us achieve our goals. While we partner with dozens of stakeholders throughout Delaware and the nation, we are especially grateful for our fundholders, our Giving Circles and our key partners.

OUR FUNDHOLDERS

Our first partners are our fundholders – the individuals, families and organizations that have established charitable funds at the DCF and now work with us to invest resources in the community. Through the DCF, fundholders support the causes they are passionate about.

One critical partner is the Arsht-Cannon Fund at the DCF, which continues its work to expand the educational opportunities for Delaware’s growing Latino community with close to $11 million in nonprofit grants over the last 16 years.

Executive Director Dr. Christine Cannon began focused grantmaking and partnerships with nonprofits in 2007 to strengthen their capacity to serve Latino children and adults with accessible, culturally and linguistically relevant programs.

Program funding often supports the development of bilingual leaders and staff, program operations and supplies. Partnerships with and among grantees have fostered learning, collaboration and success in program implementation and outcomes. Over the last 16 years, numerous nonprofits have expanded their ability to equitably serve their local and statewide diverse Spanish-speaking communities – improving the lives of all Delawareans.

“I am truly honored to partner with Delaware’s nonprofits that are doing the very hard work to provide needed and accessible educational programs for our Latino families,” Cannon said. “The Arsht-Cannon Fund has been very proud to stand with the many exceptional nonprofits over the last 16 years in their efforts to change lives.”

The Arsht-Cannon Fund was established at the DCF in 2004 through a planned gift from the Honorable Roxana Cannon Arsh and S. Samuel Arsh.

Thanks to a $26,500 grant from the Arsht-Cannon Fund at the DCF, Polytech’s Adult Education Family Literacy Program in Kent County will help support ESL (English as a Second Language) instruction for adults and children, including childcare through staff salary support.

To learn how you can make a difference by establishing a charitable fund at the DCF, contact Joanne McGeoch, vice president for philanthropy, jmcgeoch@delcf.org or 302.504.5224.
**GIVING CIRCLES**

In the 2023 grant cycle, the Next Generation - Southern Delaware (Next Gen South) awarded $10,000 to Friendship House and Philadelphia Arms.

Another critical group of partners is our Giving Circles – the African American Empowerment Fund, Fund for Women, and the northern and southern chapters of The Next Generation.

These groups engage thousands of Delawareans in collective philanthropy, pooling their individual charitable resources to maximize their impact on shared passions.

“The Next Generation – Southern Delaware (Next Gen South) works to address underlying social issues faced by Kent and Sussex County residents,” Next Gen South President Anna Fagan said. “The DCF has been an enormous partner in helping us continue to seek out organizations that provide resources to residents of Southern Delaware that serve their needs.”

*Learn more about how you can get involved with our Giving Circles at delcf.org/giving-circles.*

**KEY PARTNERS**

We work with many partners to build opportunity and improve various aspects of quality of life. Among our Key Partners are Delaware State Parks, Rodel, the Arsh-Cannon Fund and Highmark Delaware.

“The Delaware Community Foundation is central to our work,” Rodel President & CEO Paul Herdman said. “Rodel partners to make an impact in Delaware’s schools and workforce by crafting data-driven reports, co-designing innovative solutions, and supporting legislative policies to scale what works. From expanding career pathways for more students, strengthening our early childhood offerings, preparing a diverse teacher workforce of tomorrow, and modernizing our school funding system—Rodel relies on solid partnerships to make an impact statewide.”

**NEW FUNDS**

(Established FY2023)

- Bernard F. Kenny and Margaret Kenny Family Fund
- Bethany-Fenwick Area Chamber of Commerce Community Fund
- Connie Simon Arts Fund
- Constance J. Cooper Legacy Fund
- Daniel Daisey Fund
- DAVA Launch Fund
- Krapf Family Fund
- Lewes and Rehoboth Canal Fund
- Master Corporal Andrew Partyka 179 Scholarship Fund
- Mo Fund
- Nicotra Family Fund
- Pettinaro Fund
- Poore Charitable Fund
- Rehoboth Lakes Fund
- Scott Kammerer Scholarship Fund
- Sherman Townsend Memorial Scholarship Fund
- SODEL Fund
- Windley Charitable Fund
Nonprofit Funds

Currently, nearly 200 public charities and other charitable entities from throughout the state have funds they established at the DCF. We provide expertise and services that make it easy for our nonprofit fundholders to build their endowments and long-term funds for greater financial stability, increase donor confidence, provide donors with a way to make planned gifts, and increase their organization’s visibility.

For information on establishing a nonprofit fund, visit delcf.org/nonprofit-funds or contact Maribeth Przywara, philanthropy officer, at mprzywara@delcf.org or 302.504.5223.

Read Aloud Delaware is one of the nearly 200 nonprofits that have active charitable funds at the DCF. The organization welcomes volunteers to come read and open the world of literacy to preschoolers and spark a desire to become readers themselves.

Our Nonprofit Fundholders*

ACLU Foundation of Delaware
AIDS Delaware
Amanecer Counseling and Resource Center
Andrew McDonough B+ Foundation
Arc of Delaware
Bethel African Methodist Episcopal Church
Big Brothers Big Sisters of Delaware
Biggs Museum of American Art
Bike Delaware
Blindsight Delaware
Blood Bank of Delmarva, a division of the New York Blood Center
Boys & Girls Clubs of Delaware
Brandywine Red Clay Alliance
Bridgeville Public Library
Brundtland Company
Cab Calloway School Fund
CAMP Rehoboth
Cancer Support Community of Delaware
Canine Partners for Life
Carey’s United Methodist Church
Catholic Charities
CenDel Foundation
Charter School of Wilmington
CHEER
Child Help Foundation
Children & Families First
Children’s Advocacy Center of Delaware
ChristianaCare
Coastal Concerts
Communities in Schools of Delaware
Community Legal Aid Society
Conexio Care, Inc.
Connecting Generations
ContactLifeline
Corbit-Calloway Memorial Library
Delaware 4-H Foundation
Delaware AeroSpace Education Foundation
Delaware Agricultural Museum & Village
Delaware Bar Foundation
Delaware Botanic Gardens
Delaware Breast Cancer Coalition
Delaware Burn Camp
Delaware Center for Horticulture
Delaware Center for Justice
Delaware Chapter of the American College of Surgeons
Delaware City Public Library
Delaware Coalition Against Domestic Violence
Delaware College of Art & Design
Delaware Community Reinvestment Action Council
Delaware Contemporary
Delaware Division of Libraries
Delaware Futures
Delaware Guidance Services for Children and Youth
Delaware Hospice
Delaware Medical Education Foundation
Delaware Military Heritage and Education Foundation
Delaware Museum of Nature and Science
DE NAHRO
Delaware Nature Society
Delaware Performing Arts Center
Delaware Preservation Fund
Our Nonprofit Fundholders* (Continued)

Delaware Public Media
Delaware Recreation & Parks Society
Delaware Seashore Preservation Foundation
Delaware Volunteer Legal Services
Delmar Public Library
Del-Mar-Va Council, Boy Scouts of America
DFRC
Dover Public Library
Eastern Apicultural Society
Easterseals DE & MD’s Eastern Shore
Edgemoor Community Center
Elizabeth W. Murphey School
Epilepsy Foundation of Delaware
Faithful Friends
Federation of International Lacrosse
First State Community Action Agency
First State Robotics
Foundation for Fresh Produce
Frankford Public Library
Fresh Start Scholarship Foundation
Friends of Bear Library
Friends of Delaware Veterans
Friends of Woodburn
Friends of Woodlawn Library
Georgetown Aid
Georgetown Grace United Methodist Church
Georgetown Presbyterian Church
Girl Scouts of the Chesapeake Bay Council
Goodwill Industries of Delaware and Delaware County
Greater Lewes Foundation
Greenwood Public Library
Habitat for Humanity of New Castle County
Harrington Public Library
Harry K Foundation
Historical Society of Delaware
HOBY (Hugh O’Brian Youth Leadership Organization) Delaware
Home of the Brave Foundation
Housing Alliance Delaware
Humane Animal Partners
Immanuel United Methodist Church
In Trust Center for Theological Schools
Ingleside Homes
Jewish Family Services of Delaware
John Wesley United Methodist Church
Junior Achievement of Delaware
Junior Board of ChristianaCare
Junior League of Wilmington
Justin W. Jennings Foundation
Kalmar Nyckel Foundation
Kent County Public Library
Kent-Sussex Industries
Kiwanis Foundation of the Kiwanis Club of Seaford Inc.
Kutz Senior Living Campus
Latin American Community Center
Laurel Community Foundation
Laurel Public Library
Lewes Public Library
Lewes Yacht Club Foundation
Limen Recovery + Wellness
Lutheran Community Services
Mary Campbell Center
Mental Health Association in Delaware Inc.
Milford Housing Development Corporation
Milford Public Library
Millsboro Public Library
Milton Historical Society
Milton Public Library
Mispillion Art League
Modern Maturity Center
NAMI Delaware
Needy Family Fund
NeighborGood Partners
New Castle County Dept. of Community Services
New Castle Library Commission
Newark Symphony Orchestra
Opportunity Center
Overfalls Foundation
Partnership for the Delaware Estuary
PAWS for People
Pencader Heritage Area Association
People’s Place II
Planned Parenthood of Delaware
Port Penn Historical Society
Presbyterian Church of Dover
Preservation Delaware
Prevent Child Abuse Delaware
Quiet Resorts Charitable Foundation
Read Aloud Delaware
Reading ASSIST Institute
Rehoboth Beach Film Society
Rehoboth Beach Public Library
Rodney Street Tennis & Tutoring Association
Ronald McDonald House of Delaware
Salisbury University Foundation
Seaford District Library
Selbyville Public Library
Siegel Jewish Community Center
Simmons Memorial Foundation
Smyrna-Clayton Heritage Association
Smyrna Public Library
South Coastal Library
Spur Impact
St. Andrew’s Evangelical Lutheran Church
St. Edmond’s Academy
St. Francis Foundation
St. John’s United Methodist Church
St. Mark’s High School
St. Michael’s Day School & Nursery
STEHM
Sussex County Association of Realtors Community Service Foundation
Sussex County Habitat for Humanity
Sussex County Land Trust
Sustainable Energy Utility
Tatnall School
Trinity Foundation
United Way of Delaware
Village Improvement Association
West End Neighborhood House
Westminster Village Dover
Westside Family Healthcare
Wilmington Children’s Chorus
Wilmington Friends School
Wilmington Senior Center
YWCA Delaware

* Nonprofit fundholders are public charities, religious institutions and government agencies that have established funds at the DCF to support their charitable work for our communities. Organizations that are beneficiaries of funds established by other donors are not included in this list.
Legacy Society

The legacy of the late Josephine Osbun continues with her son Ben (pictured) and his brothers advising the Josephine C. Osbun Fund at the DCF.

To discuss how you can leave a legacy of generosity, contact Joanne McGeoch, vice president for philanthropy, jmcgeoch@delcf.org or 302.504.5224.

Sherman L. Townsend, a DCF founder, former board chair and lifelong friend, died on Oct. 19, 2022. He will be remembered for his generosity and passionate advocacy for the people of Delaware.
Charitable Partners

Our Charitable Partners Program helps professional advisors continue to manage client relationships and assets while the DCF provides expertise in tax-advantaged giving, as well as the community knowledge and relationships to help clients achieve their philanthropic goals.

“My involvement with the DCF started with the senior partner at my firm, Sherman Townsend, who was a huge influence because of how involved he was. Understanding what the DCF does and what it can do for so many nonprofits is why I decided to work with them.”

- Peni Warren, DCF Charitable Partner

To learn more about how the DCF partners with financial advisors and clients to enhance charitable giving, contact Mike DiPaolo, vice president for southern Delaware, mdipaulo@delcf.org or 302.335.6933.

OUR CURRENT CHARITABLE PARTNERS

- Paul Bechly, Morgan Stanley
- Daniels & Tansey
- Brian Davis, Morgan Stanley
- Mark Fitzpatrick, Morgan Stanley
- Anthony Gambacorta, TD Private Client Group
- Garrett Hadley, Morgan Stanley
- The HART Group/Thomas Rice, Merrill Lynch

- Jason Kolenda, SEI
- Charles Mitchell, Morgan Stanley
- Andrew Slade, Glenmade
- Peter Oldziey, Peter Oldziey & Associates
- Joseph Pietrafitta, TD Private Client Group
- Gary Ulrich, The Financial House
- Peni Warren, Merrill Lynch

Legacy Society Members

- Mr. G. Lawrence Adams
- Charles C. Allen III & Barbara Norris Allen
- Mrs. Paula Allen
- Gwendoline Angalet
- Robert & Carol Baker
- Bernad & Helen Balick
- Larry & Linda Barnett
- Feffie Barnhill
- Mona Bayard
- Paul & Beth Bechly
- Jessie & Richard Benjamin
- James W. & Rosalyn S. Bishop
- Robert S. & Katherine M. Boyd
- Edward & Margaret Bramble
- Gavin & Louellen Braithwaite
- Ms. Mary Jo Moore
- Joan Y. Brown
- Dr. Sarah E. Brown
- Jean Ashton Brownlee
- Mrs. Gloria Burton
- Mr. James Carlo
- Patricia Chapelle
- Janet I. Churchill
- Mr. Ross H. Claiborne
- Janet I. Clark

- Kurt A. Winkler & Susan J. Clifton
- Robert & Valerie B. Cloutier
- Addie & Francis Cole
- Constance J. Cooper
- Harry Daisey
- Andrew S. Davidson & Paulette P. Davidson
- Eugenia Athan Dugdale
- Theodore H. Dwyer Jr.
- Mr. & Mrs. Donald W. Edwards
- Mr. & Mrs. Gary Emory
- Ms. Jean D. Gandek
- Mr. Ajit George
- Bob & Jane Gibson
- Harry & Lynn Glaze
- Donald L. & Abigail D. Greene
- Mr. Lawrence Guthrie
- Susan R. Hall
- Selma Hayman Esq.
- Mr. & Mrs. Gene Hendrix
- Susan & Stephen Herrman
- Ann Hilaman
- Joan Hoge-North
- Wayne & Betsy Holden
- Pat McGee & Marilyn K. Hyte
- Ms. Bonnie Jackson

- Bob & Trena Kelly
- Glenn C. Kenton
- Ms. Mary Jane Kimmins
- Jan M. King
- Ms. Renata Kowalczyk
- Joseph & Jean Kowinsky
- Brian D. & Janet P. Kramer
- William & Keiley Lafferty
- Andrew Langsam & Cabella
- Calloway Langsam
- Hugh & Kathleen Leahy
- Richard & Mary Legatski
- Jack Lesher
- Nancy A. Maihoff PhD
- Mrs. Elaine R. Markell
- Mr. Robert D. Martz
- Maggie Roth & Susan R. Miller
- Stephen & Maria Mockbee
- Ms. Mary Jo Moore
- Dee & Bob Moore
- Mr. Gary C. Myers Jr.
- Philip Nicotra
- Brian R. & Linda H. O’Connor
- Austin Okie
- Kateryna M. & James F. Orth Jr.

- Joe & Linda Outlaw
- Yvonne & Alan B. Palmer
- Andrew & Michelle Partyka
- Mr. & Mrs. Benjamin C. Phillips
- Brian & Joy Read
- Geneolga Tadlock & Verginia A. Reime
- Mr. & Mrs. Donald K. Richards
- Ms. Karen A. Ritgert
- Charles & Patricia Robertson
- Richard D. & Cynthia Rowland
- Ms. Sioux Saloka
- Carl & Doris Schnee
- Jeanne Otis Shields
- Ms. Theresa M. Silver
- Ms. Joni Silverstein
- Philip & Carolyn Smith
- Ms. Kathleen Duffy Smith
- Robert P. & Tina M. Sonzogni
- Sandra Spence
- Alma & Howard Swank
- Lawrence M. Sweigert
- Philip C. Timon
- Jane & Andrew Vincent
- Mr. Matthew G. Waschull
- John D. & Beverly J. Wik
Since 1986, the DCF has been providing community leadership that benefits Delawearans throughout the state. Thanks to the generosity of our Annual Leadership Campaign donors, the DCF has been a powerful force for good for over 35 years, serving as a facilitator, connector, cultivator and source of community knowledge.

G. Lawrence Adams  
Frank & Marcella Albero  
Richard & Judith Allen  
Ashley & Shoshana Altschuler  
Joan Appleby  
Patrick Armstrong  
The Arsht-Cannon Fund  
Bank of America  
Christopher Bartges  
Andre & Sally Beaumont  
Nancy & Jay Blumberg  
Jayne Booker  
Sandra & J. M. Bowman  
Christine Briedis  
Eric & Christine Cannon  
Martha Carper  
Deborah & Steven Casey  
James & Mary Jo Chandler  
Thomas & Linda Cloud  
Stuart & Lucy Comstock-Gay  
Douglas & Pamela Cornforth  
Daniel Cruce  
Michael & Joyce Darling  
Linda & John Darr  
Deutsche Bank Americas Foundation  
Robert & Deborah Director  
Steven Director  
Catherine & Michael DiSabatino  
Discover Bank  
Stanley & Martha Diver  
Zita Dresner  
Bill Dugdale & Sydney Van Dyke  
DuPont Company  
Henry duPont, IV  
James Brown & Marlene Elliott-Brown  
John & Lena Elzufon  
Arden Emery  
Mary Page & Tom Evans  
Alan Evantash & Peggy Lubin  
Robert Feinson  
Drewry Fennell  
Paul & Gloria Fine  
Kelly & Scott Firment  
R. Mark Fitzpatrick  
Thomas & Marie Forrest  
Anthony Frabuzio  
Thomas & Catherine Franceschini  
Edward & Maureen Freel  
Lossie Freeman  
Mukteeshwar & Surekha Gande  
Frances Gauthier  
Marjorie Garbutt  
George & Lynch Inc.  
Peter & Susan Gilman  
Richard Givens  
The Goddess Family  
William & Megan Goeller  
Gail Gormley  
Donald Gouge  
Rosalinda & William Graham  
George & Julie Guido  
Selma Hayman  
Charles & Saundra Hayward  
Sarah Hench  
Susan & Stephen Herrmann  
Mary & Robert Hickok  
Fifi Hiotis-Blackburn  
Peter & Susan Horth  
Chanta Howard-Wilkinson  
Edmond & Annmarie Ianni  
Jack & Marion Jacobs  
Dorothy Jacobson  
Lynn & Leslie Jones  
Kay & Bryan Keenan  
Peter Kennedy  
Janet Kilburn-Blanchfield  
Kimberly & Lawrence Kimmel  
Paul & Anne Michele Kuhns  
Melissa & William Lafferty  
Nicholas Lambrow  
Frances Leach  
Hugh & Kathleen Leahy  
Allison Levine  
Charlotte Lister  
Margie López Waite  
H. David & Gerrie Lunger  
Joshua Martin & Cynthia Primo Martin  
Robert & Alice Martinelli  
Georgia & S. James Mazarakis  
John & Peggy McDevit  
Kathleen & Thomas McDonough  
Charles & Mary Lou McDowell  
Joanne McGeoch  
Otello & Gail Meucci  
Norman Monhait & Marcia Halperin  
Satheesh Nadarajah  
Vasantha Nagarajan  
Mary Ella & Richard Nenno  
Leslie Newman & Bill Wolff  
Dr. Charles Pohl & Dr. Janice Nevin  
Nadine & John Noble  
Ben & Carol Osbun  
Deirdre O’Shea McCartney  
Rocki & Stuart Outten  
Peter & Linda Panzer  
Donald & Ethel Parsons  
Mary & Christopher Patterson  
Gary & Lear Pfeiffer
Joanne McGeoch, DCF vice president for philanthropy; Patrick Carroll, Humane Animals Partners CEO; Marilyn and Nathan Hayward, DCF fundholders and advisors to the 1916 Fund, at the Delaware Humane Animals Partners.

Louisa Phillips
Kathryn & Brian Preston
Vernon & Margaret Proctor
Richard & Maribeth Przywara
Thomas Pulsifer
Stephanie & Harold W. Purnell
Richard & Karen Quisenberry
Tamika & Jeff Reeves
Kent & Betty Riegel
Maxine & Jay Rosenthal
Julie & Jonathan Russ
David & Barbara Rutt
Charles & Susan Salkin
Dennis & Beth Salter
Michele Sands
Sassy 302 LLC
William & Dawn Schieffer
Sheryl Schulte
Stephen & Judy Schwartz
Fred & Jo Ann Sears
Catherine Seeber
SEI
Lorraine & John Seiberlich
Sam & Alice Severance

Lynn Herrick & H. Rodney Sharp
William Shea & Marty Kromer
Debra Quinton & Kelly Sheridan
Susan & Wilfred Sherk
Kathleen & Robert Siegfried
Nancy & Stephen Silver
Adam Singer
David & Elaine Singleton
Gregory Sleet
Alicia Smith
Edward Soboczenski
Don Sparks
Rita Speakman
Judith & William Spruance
David St. Clair
Edward & Marjorie Steiner
Jay & Sharon Stevens
Marie & Edward Stewart
Arlene Dale Stratton
Struthers Family Foundation
William & Christine Sudell
Cindy Szabo & Brian Ellis
Edward & Judy Tarlov
Michelle & Vernon Taylor

Leonard & Barbara Togman
Steven & Suzanne Tooze
Vandemark & Lynch, Inc.
The Verplanck Family
Peter Vieira
Bill & Barbara Wade
Wakefield Family Fund, Inc.
Terri Waller
Michael & Judith Walls
Donald & Anne Ward
Nancy Fleming & Daniel Weintraub
John & Aubree Wellons
Robert & Michele Whetzel
Elizabeth & Edward White
Jan & Michael White
Ann & Calhoun Wick
Beverly & John Wik
Kim Willson
Margery Windolph
Thomas & Diane Wren
Kenneth Wynn
Ronald & Janet Yabroff
Our Board Members

OFFICERS & EXECUTIVE COMMITTEE

Drew Fenell, Chair
Executive Vice President of Impact, Operations, and Regional Development, Social Contract

Chanta Howard-Wilkinson, Vice Chair
Diversity, Equity and Inclusion/Human Resources Consultant, Vantige, Inc.

Peter S. Kennedy, CPA, Treasurer
Director, Cover & Rossiter

Cindy L. Szabo, Esq., Secretary
Partner, Morris James, LLP

Margie López Waite, At Large
CEO, Las Américas ASPIRA Academy

William C. Dugdale, Immediate Past Chair
Private Wealth Advisor, Bernstein Private Wealth Management

DIRECTORS

Ashley R. Altschuler, Esq.
Managing Partner, McDermott Will & Emery LLP

Mariah Calagione
Co-Founder, Dogfish Head

Pam Cornforth
President & CEO, Ronald McDonald House of Delaware

Dan Cruce
Chief Operating Officer, United Way of Delaware

Lynn Evans
Director, Women’s Leadership Initiative, University of Delaware

Kelly E. Firment
Senior Vice President and Small Business Client Care Executive, Bank of America

Lossie Freeman
Director of Corporate Relations, ZipCode Wilmington

Frances Gauthier
Litigation Director, Legal Services Corporation of Delaware

Hon. Tamika Montgomery-Reeves
Justice, U.S. Court of Appeals for the Third Circuit

Louisa Phillips
Healthcare Executive

Dr. Vita Pickrum
Vice President, Div. of Institutional Advancement, Delaware State University

Chrissi Rawak
Director of Athletics, Community and Campus Recreation, University of Delaware

Hon. Gregory M. Sleet
Retired, U. S. Attorney for the District of Delaware

Michelle A. Taylor, Ed.D.
President & CEO, United Way of Delaware

Kim Willson
Partner, Ruggerio Willson & Associates

Hon. Tamika Montgomery-Reeves
Justice, U.S. Court of Appeals for the Third Circuit

Louisa Phillips
Healthcare Executive

Dr. Vita Pickrum
Vice President, Div. of Institutional Advancement, Delaware State University

Chrissi Rawak
Director of Athletics, Community and Campus Recreation, University of Delaware

Hon. Gregory M. Sleet
Retired, U. S. Attorney for the District of Delaware

Michelle A. Taylor, Ed.D.
President & CEO, United Way of Delaware

Kim Willson
Partner, Ruggerio Willson & Associates
Our Committees

Audit & Compliance Committee
Nick Lambrow, Chair
Peter S. Kennedy
Tom Pulsifer

Development Committee
Donald W. Nicholson Jr., CFP, AAMS, Chair
Frank Albero
Christopher F. Daniels
William C. Dugdale
Deborah Frampton
Frances Gauthier, Esq.
Thomas L. Sager, Esq.
Catherine Seeber

Equity Committee
Hon. Greg Sleet, Chair
Kelly Firment, Vice Chair
Bill Dugdale
Lossie Freeman
Chanta Howard-Wilkinson
Thomas L. Sager

Finance Committee
Peter S. Kennedy, Chair
Ashley Altschuler
Pam Cornforth
Robert W. Pierce

Grants Committee
Louisa Phillips, Chair
Sherita Belle
Carolyn Bray
Don C. Brown
Mariah Calagione
George Cardwell
Katherine Cauley
Gina Cronin
Melanie Daniels
Yvonne Deadwyler
Tierra Fair
Joseph Farris
Norma Gaines-Hanks
Yvonne Gordon
Todd B. Hammond
Chanda Jackson
Lu Johnston
Laura Lloyd
Jillian Mackenzie
Katie Millard
Kimberly Morton
Dr. Vita Pickrum

Allison K. Pierce
Charles O. Posnecker IV
Frank J. Robinson
Michael Staman
Andy G. Truscott
Margie López Waite
Enid Wallace-Sims
Dia Williams-Adams
Kim Willson

Investment Committee
Lynn Evans, Chair
John du Pont
William Dugdale
Kathleen Hawkins
Marilyn R. Hayward
Charles O. Posnecker IV
Hayes Roberts
Gordon Stone

Nominating Committee
Chanta Howard-Wilkinson, Chair
Dan Cruce
Lossie Freeman
Dr. Vita Pickrum
Margie López Waite

Personnel & HR Consultant
Kathleen Furey McDonough, Esq.

Scholarship Committee
KENT COUNTY
Donna Carter
Jalisha Jenifer
Michele Johnson
Charlotte Lister
Debbie Magnin
Alex Meredith
David Pitts
Susan Rigby
Travis Sudler
Kathleen Thomas
Sharon Walter

NEW CASTLE COUNTY
Tanya Bell-Hynson
Rachel Blumenfeld
Don C. Brown
Emily Bryant-Alvarez
Jenine Buchanan
Janice Colvin

Vincent Farrell
Dana Harris
Saundra Hayward
Dr. Jason L. James
Liz Jordan
Dave Leva
Sally Leva
John McDevit
Peggy McDevit
Jane McBann
Dr. Richard Plotzker
Dr. Linda Poole
Janine Sorbello
Dr. Neysa Smith
Angela Suchanic
Janet Yabroff
Carolyn Zogby

SUSSEX COUNTY
Lynn Adams Kokjohn, Chair
David C. Doane, CPA
Marco Hernandez
John Hollis
Richard A. Legatski
Shannon R. Owens
Harold W. T. Purnell II
Cindy Szabo

Youth Philanthropy Advisory Committee
KENT COUNTY
Doug Crouse

NEW CASTLE COUNTY
Calisa Emerson
Christa House
Neil Kirschling
Caroline McDonough
Molly McPheeters

SUSSEX COUNTY
Keda Dorisca
Philip Gordon
Financials & Investments

As a public charity, the DCF is committed to transparency to our fundholders and the broader community we serve. To review our Federal Tax Return Form 990s, investment policy, and full audited financial statements, visit delcf.org/financials-and-investments.

June 30, 2023 and 2022

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>2023</th>
<th>2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>$6,145,993</td>
<td>$8,260,676</td>
</tr>
<tr>
<td>Investments</td>
<td>353,636,517</td>
<td>334,836,974</td>
</tr>
<tr>
<td>Notes receivable</td>
<td>1,358,678</td>
<td>1,761,627</td>
</tr>
<tr>
<td>Unconditional promises to give</td>
<td>160,028</td>
<td>204,833</td>
</tr>
<tr>
<td>Other receivables</td>
<td>2,500</td>
<td>64,302</td>
</tr>
<tr>
<td>Fixed assets - net</td>
<td>112,092</td>
<td>112,092</td>
</tr>
<tr>
<td>TOTAL ASSETS</td>
<td>$361,415,807</td>
<td>$345,240,505</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>LIABILITIES</th>
<th>2023</th>
<th>2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grants payable</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>Other accrued expenses</td>
<td>1,052,155</td>
<td>350,875</td>
</tr>
<tr>
<td>Charitable gift annuities</td>
<td>273,362</td>
<td>335,506</td>
</tr>
<tr>
<td>Nonprofit agency funds</td>
<td>44,080,336</td>
<td>42,690,809</td>
</tr>
<tr>
<td>Total Liabilities</td>
<td>$45,405,852</td>
<td>$43,377,191</td>
</tr>
<tr>
<td>Total Net Assets</td>
<td>$316,009,955</td>
<td>$301,863,314</td>
</tr>
<tr>
<td>Total Liabilities and Net Assets</td>
<td>$361,415,807</td>
<td>$345,240,505</td>
</tr>
</tbody>
</table>

June 30, 2023

![Chart showing performance metrics]

This chart illustrates the performance of the DCF’s Flagship Long-Term Pool. For information about the DCF’s other investment pools, visit delcf.org/investments.

*Policy Index is a compilation of each money manager’s indices.
Our Team

EXECUTIVE OFFICE
Stuart Comstock-Gay
President & CEO
scomstock-gay@delcf.org
302.504.5228

Terri Waller
Executive Assistant
twalter@delcf.org
302.504.5221

COMMUNITY IMPACT
Sarah Hench
Executive Vice President for
Strategic Engagement
shench@delcf.org
302.504.5239

Maggie Oda
Program Director, Health
moda@delcf.org
302.504.5229

Yolanda Rushdan
Senior Program Officer, Community Impact
yrushdan@delcf.org
302.504.5239

Kelly Sheridan
Grant & Scholarship Coordinator
ksheridan@delcf.org
302.856.4393

FINANCE & OPERATIONS
Joyce Darling
Vice President for Finance & Administration
jdalilng@delcf.org
302.504.5251

Rebecca Elzey
Senior Compliance & Operations Officer
relzey@delcf.org
302.504.5234

Jacqueline Mwangi
Accounting Associate
jmwangi@delcf.org
302.504.5220

Satheesh Nadarajah
Accountant
snadarajah@delcf.org
302.504.5252

Michelle Painter
Gifts Administrator
mpainter@delcf.org
302.504.5227

MARKETING & COMMUNICATIONS
Allison Taylor Levine, MPA, APR
Vice President for Marketing & Communications
alevine@delcf.org
302.504.5226

Matt Popelka
Marketing & Communications Coordinator
mpopelka@delcf.org
302.504.5222

PHILANTHROPIC SERVICES
Joanne McGeoch
Vice President for Philanthropy
jmcgeoch@delcf.org
302.504.5224

Mike DiPaolo
Vice President for Southern Delaware
mdipaolo@delcf.org
302.335.6933

Chris Chapdelaine
Donor Services Coordinator
ccchapdelaine@delcf.org
302.504.5230

Maribeth Przywara
Philanthropy Officer
mprzywara@delcf.org
302.504.5223


NORTHERN DELAWARE
Mailing Address:
PO Box 1636, Wilmington, DE 19899

Office Location:
100 W. 10th Street, Suite 115
Wilmington, DE 19801
Phone: 302.571.8004 / Fax: 1.302.467.2509

SOUTHERN DELAWARE
36 The Circle
Georgetown, DE 19947-4393
Phone: 302.856.4393
Fax: 1.302.467.2509

WEBSITE
delcf.org

FACEBOOK
facebook.com/DelawareCF

TWITTER
@DelCommunity

ACKNOWLEDGMENTS:
Creative Direction & Design by Hughes Design
Production by McClafferty Printing Co.

Cover Art: The cover art was painted by Ellendale artist Gilberto Rodriguez. The cityscape transitioning into the rural farmland illustrates how different and cohesive Delaware truly is, with the reflection in the water representing Delawareans looking upon themselves.